

Lifting student achievement.

**EVERY STUDENT,  
EVERY DAY.**

*Every one of us.*



## Agenda

- Call to Order
- Pledge of Allegiance
- Public comment
- Opening remarks
- Moving our facility work forward
- Review of previous workshops and input received
- Goals of program maps
- Revised 8-year program maps for ESD and HSD
- Group discussion and share out
- Next steps

Lifting student achievement.

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Facilities Workshop 3

# **CAPITAL FACILITIES CONSENSUS PROGRAM MAPS**

*The third in a series of community workshops  
to build bond Program Maps for the ESD and HSD  
together.*

March 30, 2016



# Capital Program Workshops

Over 90  
individuals have  
participated in  
the series.

*Building program maps with our community.*

- ✓ **1: Priorities and Parameters**                      **March 16 6pm Venetia Valley**  
Understand baseline conditions, constraints and compliance limitations  
Discuss and establish priorities for sequencing  
  
→ *Generate program options based on priorities and constraints*
  
- ✓ **2: Program Map Options**                      **March 21 5pm Davidson MS**  
Compile and report priorities and rankings  
Apply priorities to program map scenarios  
Study and discuss pros and cons  
  
→ *Revise, combine options according to feedback*
  
- ➔ **3: Consensus Program Maps**                      **March 30 6pm San Rafael HS**  
Present revised program maps  
  
➔ *Recommend program maps in general, or continue refining according to feedback*
  
- 4: Board Meeting**                      **April 18 6pm District Office**  
Present recommended program maps for HSD and ESD  
for consideration by the Board

# Moving Our Facility Work Forward

## Facility Needs: Master Facilities Plan

18 month development of Master Facilities Plan  
Long-term, 10-year plan for improving facilities  
MFP identified needs with budgets of:

- ESD = \$273 million
- HSD = \$181 million

## Measures A & B Successful

Nov. 2015: San Rafael community passed Measures A & B, which will fund a portion of the master plan.

- ESD = \$108 million
- HSD = \$161 million

## Program Maps

Series of community workshops  
Program priorities: input to inform program scenarios  
Proposed program map scenarios: review and modify based on input

## Board Approval

Board discussion  
Board reviews and takes action on program maps for ESD and HSD

## Site Project Work

Project manager and team identified; collaborate with schools on designs and details  
Construction begins!

## Community Input

**Master Facilities Plan:** Over 400 individuals involved in the master plan process through site needs assessment meetings, executive committee, visioning meetings

**Program Maps:** Community workshops to build program maps for ESD and HSD by identifying priorities and recommending scenarios, given constraints

**Site Project Work:** Students, teachers, staff, parents and community members work with project teams on project designs and details, primarily through site facilities committees

# Program Steps and Components

- ✓ Educational strategic plan
- ✓ Identify, quantify facilities conditions and needs
- ✓ Community input on site and school needs and visions
- ✓ Develop and review Master Facilities Plan
- ✓ Board adopt Master Facilities Plan
- ✓ Test revenue capacity, debt structures, cash flow
- ✓ Voters authorize Measures A and B funding
- ✓ Plan and build program team, internal and external, pending hiring
- ✓ Empanel Citizens Oversight Committee

## ➔ **Refine Program Maps**

*Based on Facilities Master Plan and community input*

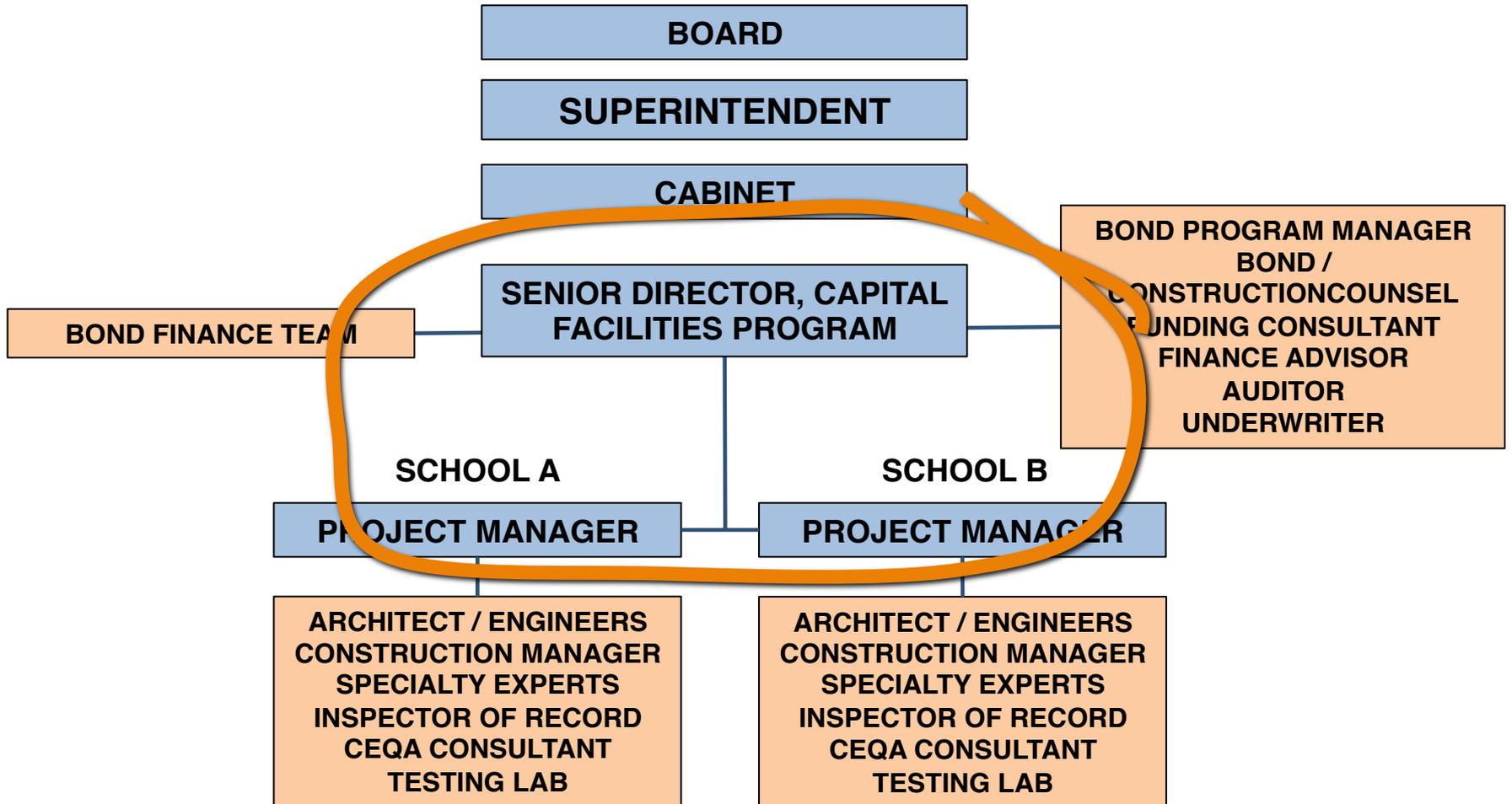
*Underway* Establish management and accounting systems, protocols

*Underway* Establish communications and decision-making engines

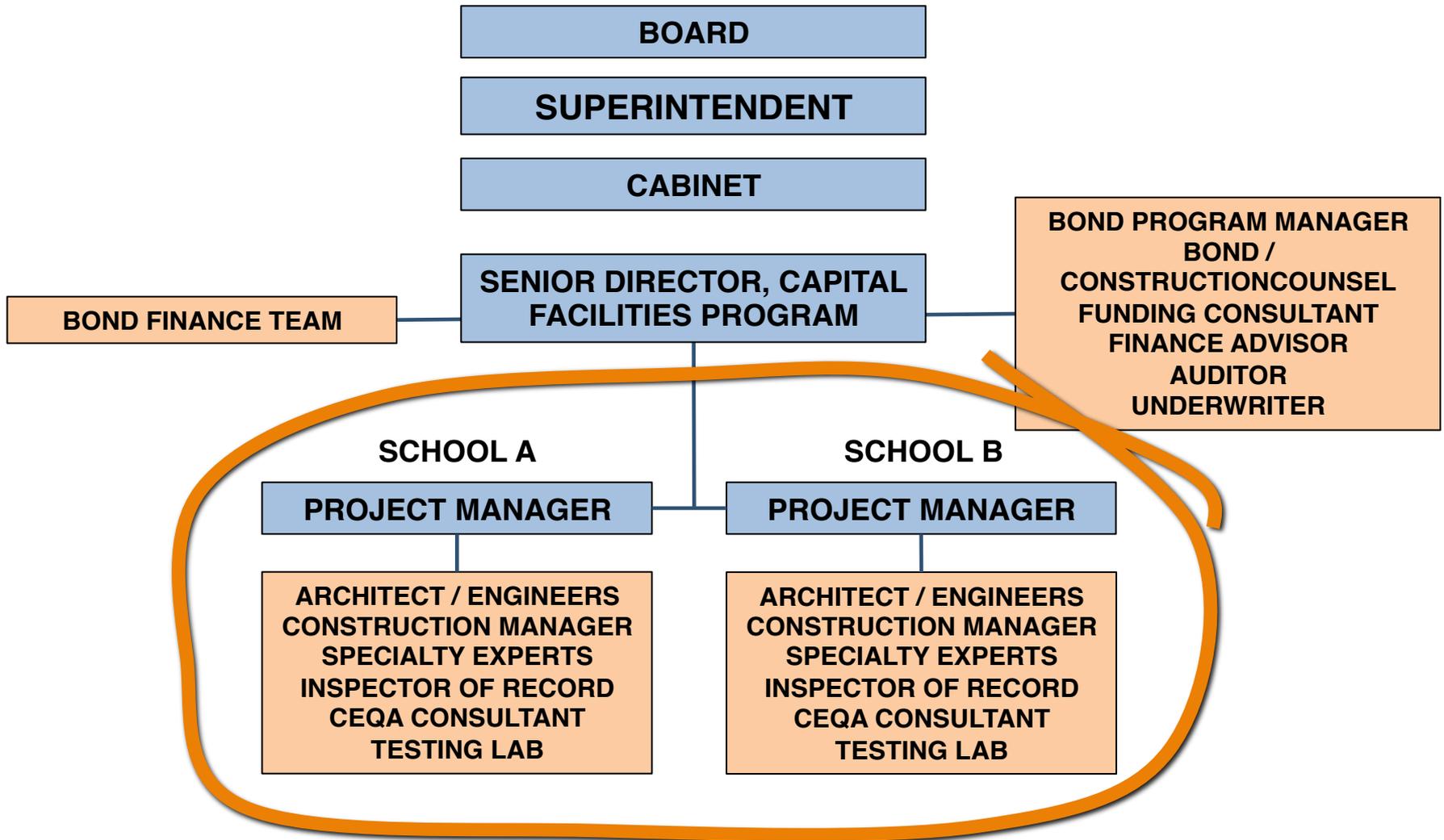
School communities work with project teams on designs and details

Approve and begin projects

# Program Management



# Project Team At Each Site



## From Previous Workshops: Prioritization Criteria

*Remember: Every student, every day, every one of us.*

### ***These are 'givens':***

- Swing space
- Energy efficiency
- Environmental studies
- Right sized capacity
- Safety and security
- Seismic codes
- Accessibility & ADA
- Technology infrastructure
- Infrastructure updates
- HVAC updates
- Hazardous materials
- Construction staging
- Bid packaging
- Trade phasing

### ***Give us your thoughts and ranking (top 7):***

- Athletic facilities
- Campus landscaping
- College and career readiness
- Curb appeal / landscaping
- Family Centers
- Flex space
- Library Media Centers
- Lunch facilities
- Multi-purpose space
- Parity
- Parking
- Play space
- Reduce overcrowding
- STEAM  
(science, technology, engineering, arts, math)
- Student commons (HSD)
- Teacher collaboration space
- Traffic and drop-off
- Most number of students impacted
- Program improvements
- Reception/office space
- Resolve critical needs not covered by previous bond
- Resolve critical needs:  
\_\_\_\_\_ (add a priority)

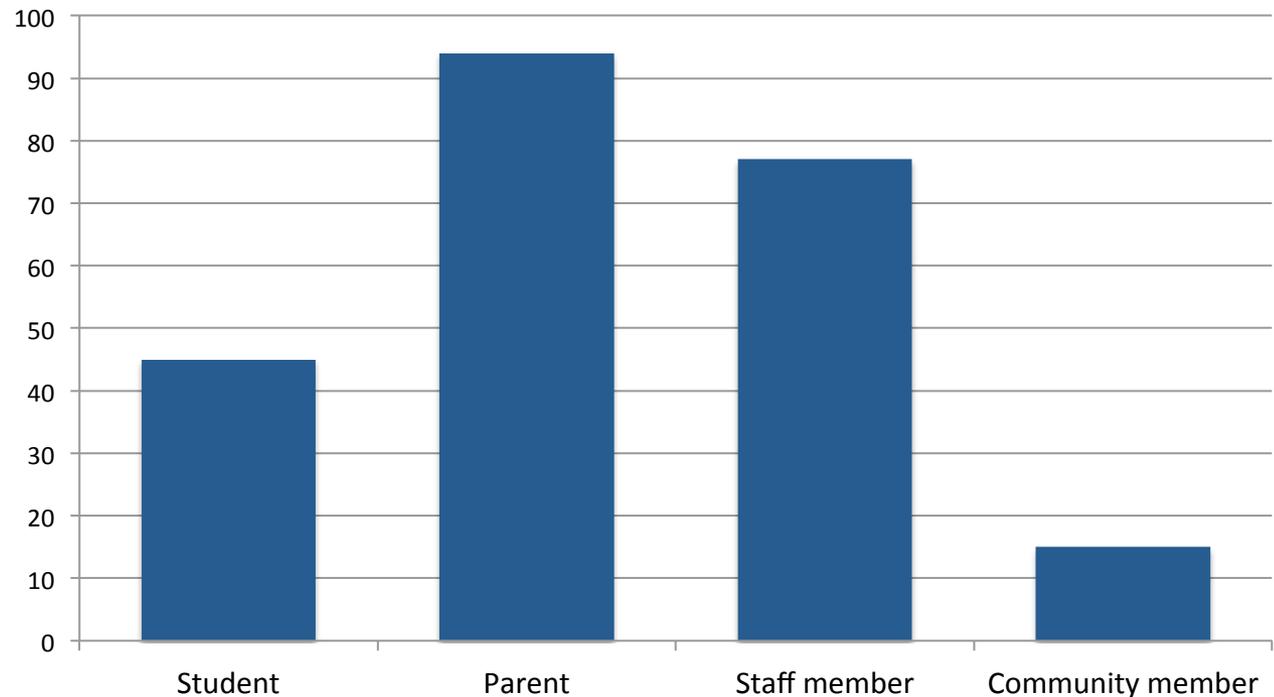


## Results: Input on Prioritization Criteria

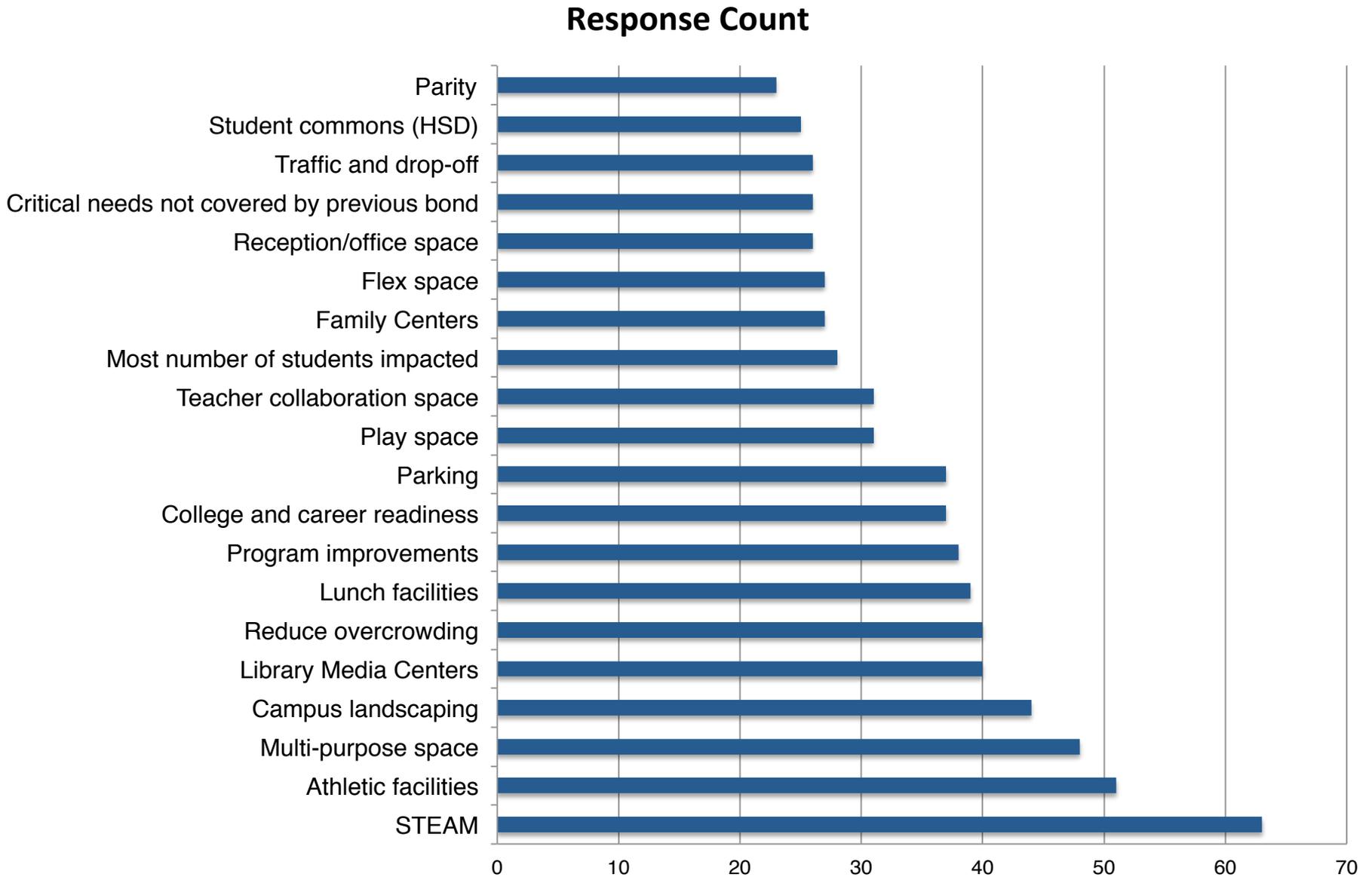
### From Workshop 1, paper surveys and online surveys:

- Over 230 individuals have given input
- Every school has been represented

### Number of Participants by Role



# Results: Input on Prioritization Criteria



## Results: Input on Prioritization Criteria

### INDIVIDUAL RANKINGS

#### Elementary School District

1. STEAM
2. Reduce overcrowding
3. Multi-purpose space
4. Athletic facilities
5. Parity
6. College and career readiness
7. Library Media Centers

*Of note: Outdoor covered areas*

#### High School District

1. STEAM
2. College and career readiness
3. Reduce overcrowding
4. Athletic facilities
5. Library/media centers
6. Campus landscaping
7. Program improvements

*Of note: Solar*

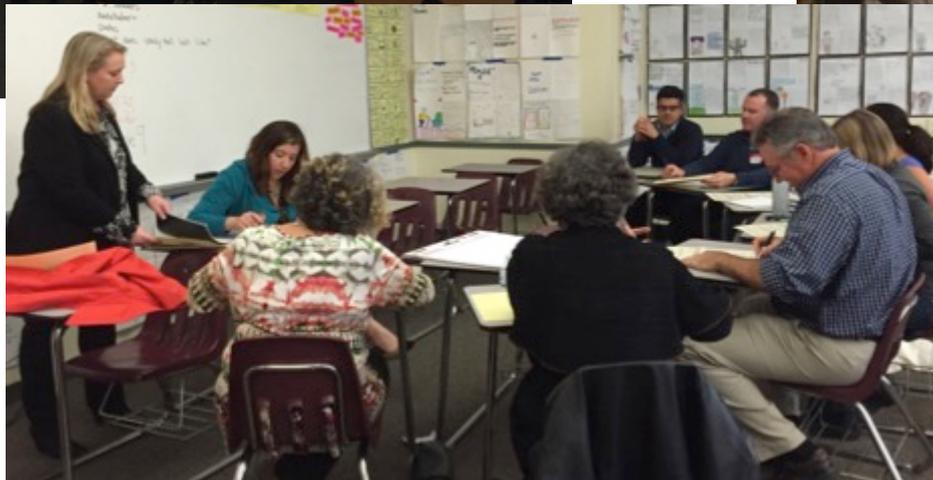
## Results: Input on Prioritization Criteria

### **WORKSHOP 1 CONSENSUS RANKINGS**

1. STEAM
2. Parity
3. Flex space
4. Multi-purpose space
5. Athletic facilities

# Results: Input on Test Scenarios

## WORKSHOP 2: Reviewing Program Map Options



# Results: Input on Test Scenarios

ESD SCENARIO A			
Priorities	+	✓	-
STEAM	13	7	3
Multi-purpose space	10	13	2
Lunch facilities	6	11	6
Reduce overcrowding	5	12	4
Athletic facilities	6	10	8
Traffic and drop-off	7	12	6
Parity	10	6	4
Flex space	2	7	10

ESD SCENARIO B			
Priorities	+	✓	-
STEAM	15	12	6
Multi-purpose space	9	17	4
Lunch facilities	1	12	15
Reduce overcrowding	8	13	6
Athletic facilities	1	17	10
Traffic and drop-off	0	13	16
Parity	3	13	10
Flex space	1	7	16

ESD SCENARIO C			
Priorities	+	✓	-
STEAM	11	7	6
Multi-purpose space	7	11	6
Lunch facilities	1	7	14
Reduce overcrowding	4	7	11
Athletic facilities	2	7	13
Traffic and drop-off	1	8	13
Parity	2	3	16
Flex space	1	4	12

HSD SCENARIO A			
Priorities	+	✓	-
STEAM	3	5	5
College & career readiness	0	8	2
Program improvements	3	6	1
Library / media centers	0	5	6
Athletic facilities	12	1	0
Lunch facilities	7	5	1
Reduce overcrowding	3	5	3
Parity	7	3	1
Flex space	0	6	4
Multi-purpose space	1	4	4

## Results: Input on HSD Test Scenario

### HSD Scenario A

#### **Advantages**

- Keeping the library and having air conditioning early on in program
- District and community HSD needs are being met
- Science and athletics needs come early on in program

#### **Disadvantages**

- Not enough information on STEAM
- College and career readiness needs not met or delayed until later on in program

# Results: Input on ESD Test Scenarios

## ESD Scenario A

### Advantages

- Everyone benefits from improvements
- Parity achieved
- BV gets shade structure

### Disadvantages\*

- Significantly over budget
- Partial needs are being met
- New classrooms and new multipurpose spaces are not built soon enough

## ESD Scenario B

### Advantages

- Needs closer to being met
- Majority of our schools benefit
- Closer to budget

### Disadvantages\*

- Some schools not included
- STEAM needs prioritizing and/or support
- Multipurpose rooms needed sooner

## ESD Scenario C

### Advantages

- Needs closer to being met
- Closer to budget
- Three schools see significant improvement

### Disadvantages\*

- Many schools not included, parity not met
- Does not reflect District goals
- Safety, drop-off, and traffic need to be addressed

\* Common theme of San Pedro, a school with significant facility needs, is near the end of the program.

# Goals For Program Maps

## ***The recommended program maps must:***

- Balance the budget  
(revenue ~ expenditures)
- Respond to priorities
- Be flexible for fluctuations in enrollment,  
while meeting current overcrowding needs
- Stagger program and functions
- Include management, soft costs, contingency  
and escalation
- Fit in about eight years
- Account for swing space and sequencing

***AND: Lift achievement for every student, every day***

### ***REMEMBER...***

#### ***ESD Priorities:***

1. STEAM
2. Reduce overcrowding
3. Multi-purpose space
4. Athletic facilities
5. Parity
6. College and career readiness
7. Library Media Centers

#### ***HSD Priorities:***

1. STEAM
2. College and career readiness
3. Reduce overcrowding
4. Athletic facilities
5. Library/media centers
6. Campus landscaping
7. Program improvements

#### ***These are 'givens':***

- Swing space
- Energy efficiency
- Environmental studies
- Right sized capacity
- Safety and security
- Seismic codes
- Accessibility & ADA
- Technology infrastructure
- Infrastructure updates
- HVAC updates
- Hazardous materials
- Construction staging
- Bid packaging
- Trade phasing

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**SAN RAFAEL CITY SCHOOLS**

**HIGH SCHOOL DISTRICT 8 YEAR PROGRAM MAP: SCENARIO A2**

Test Scenario: 30 March 2016

*This test scenario reflects input and priorities from the school community.*

Revenue		2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024
Totals	1	2	3	4	5	6	7	8	9	
<b>Total Revenue</b>	<b>171,550,000</b>	37,700,000	200,000	48,850,000	2,250,000	45,250,000	250,000	36,750,000	300,000	
<b>Expenditures</b>										
Program and Schools	Totals	1	2	3	4	5	6	7	8	9
Program Reserve	3,000,000	3,000,000								
Program & Constr Mgmt	12,770,000	530,000	1,760,000	1,720,000	1,630,000	1,650,000	1,690,000	1,700,000	1,750,000	340,000
Madrone High School	5,040,000	-	-	5,040,000	-	-	-	-	-	-
<i>New Madrone Building (combined with Science Bldg)</i>				<i>New Madrone Building (combined with Science Bldg)</i>						
San Rafael High School	72,850,000	9,630,000	2,160,000	14,940,000	-	29,870,000	14,240,000	2,010,000	-	-
<i>Stadium *includes \$850,000 donation</i>		<i>Stadium *includes \$850,000 donation</i>								
<i>Air Conditioning</i>			<i>Air Conditioning</i>							
<i>New Science, Locker Room Expansion</i>				<i>New Science, Locker Room Expansion</i>						
<i>Admin, Main Entryway, Cafeteria, Central Kitchen</i>						<i>Admin, Main Entryway, Cafeteria, Central Kitchen</i>				
<i>Convert Former Admin to Classroom / Restrooms</i>							<i>Convert Former Admin to Classroom / Restrooms</i>			
<i>CTE Building Replacement, Parking Improvements</i>							<i>CTE Building Replacement, Parking Improvements</i>			
<i>Modernize Weight Room</i>								<i>Modernize Weight Room</i>		
Terra Linda High School	71,190,000	-	2,160,000	21,860,000	4,530,000	4,820,000	9,090,000	25,570,000	3,160,000	-
<i>Air Conditioning</i>			<i>Air Conditioning</i>							
<i>New Kitchen, Cafeteria, Classroom (STEAM)</i>				<i>New Kitchen, Cafeteria, Classroom (STEAM)</i>						
<i>New Practice Gym</i>					<i>New Practice Gym</i>					
<i>Gym Expansion &amp; Renovation</i>						<i>Gym Expansion &amp; Renovation</i>				
<i>Expand and Renovate CTE</i>							<i>Expand and Renovate CTE</i>			
<i>Replace Music Building, Add Classrooms</i>								<i>Replace Music Building, Add Classrooms</i>		
<i>Renovate Classrooms, Parking</i>								<i>Renovate Classrooms, Parking</i>		
Swing Space	4,110,000	-	4,110,000	-	-	-	-	-	-	-
<i>All HSD combined</i>		<i>All HSD combined</i>								
District Office		-	-	-	-	-	-	-	3,030,000	-
<i>Reduced scope expansion and renovation</i>								<i>Reduced scope expansion and renovation</i>		
<i>This test scenario reflects input and priorities from the school community.</i>										
<b>Total Expenditures</b>	<b>171,990,000</b>	13,160,000	10,190,000	43,560,000	6,160,000	36,340,000	25,020,000	29,280,000	7,940,000	340,000
<b>Running Balance</b> (Revenue - Expenditure)	<b>(440,000)</b>	24,540,000	14,550,000	19,840,000	15,930,000	24,840,000	70,000	7,540,000	(100,000)	(440,000)

Revenue

	2022 - 2023	2023 - 2024
	8	9
Total Revenue	300,000	

***Routine Summer Maintenance and Operations  
Work Continues Every Year***

Expenditures

Program and Schools	Totals	1	2	3	4	5	6	7	8	9	
Program Reserve	3,000,000	3,000,000									
Program & Constr Mgmt	12,770,000		1,760,000	1,720,000	1,630,000	1,650,000	1,690,000	1,700,000	1,750,000	340,000	
Madrone High School	5,040,000			5,040,000							
<i>New Madrone Building (combined with Science Bldg)</i>				<i>New Madrone Building (combined with Science Bldg)</i>							
San Rafael High School	72,850,000	9,630,000	2,160,000	14,940,000		29,870,000	14,240,000	2,010,000			
<i>Stadium *includes \$850,000 donation</i>		<i>Stadium *includes \$850,000 donation</i>									
<i>Air Conditioning</i>		<i>Air Conditioning</i>									
<i>New Science, Locker Room Expansion</i>				<i>New Science, Locker Room Expansion</i>							
<i>Admin, Main Entryway, Cafeteria, Central Kitchen</i>						<i>Admin, Main Entryway, Cafeteria, Central Kitchen</i>					
<i>Convert Former Admin to Classroom / Restrooms</i>								<i>Convert Former Admin to Classroom / Restrooms</i>			
<i>CTE Building Replacement, Parking Improvements</i>								<i>CTE Building Replacement, Parking Improvements</i>			
<i>Modernize Weight Room</i>										<i>Modernize Weight Room</i>	
Terra Linda High School	71,190,000		2,160,000	21,860,000	4,530,000	4,820,000	9,090,000	25,570,000	3,160,000		
<i>Air Conditioning</i>		<i>Air Conditioning</i>									
<i>New Kitchen, Cafeteria, Classroom (STEAM)</i>				<i>New Kitchen, Cafeteria, Classroom (STEAM)</i>							
<i>New Practice Gym</i>						<i>New Practice Gym</i>					
<i>Gym Expansion &amp; Renovation</i>						<i>Gym Expansion &amp; Renovation</i>					
<i>Expand and Renovate CTE</i>								<i>Expand and Renovate CTE</i>			
<i>Replace Music Building, Add Classrooms</i>								<i>Replace Music Building, Add Classrooms</i>			
<i>Renovate Classrooms, Parking</i>								<i>Renovate Classrooms, Parking</i>			
Swing Space	4,110,000		4,110,000								
<i>All HSD combined</i>		<i>All HSD combined</i>									
District Office									3,030,000		
<i>Reduced scope expansion and renovation</i>								<i>Reduced scope expansion and renovation</i>			
<i>This test scenario reflects input and priorities from the school community.</i>											
<b>Total Expenditures</b>	<b>171,990,000</b>	<b>13,160,000</b>	<b>10,190,000</b>	<b>43,560,000</b>	<b>6,160,000</b>	<b>36,340,000</b>	<b>25,020,000</b>	<b>29,280,000</b>	<b>7,940,000</b>	<b>340,000</b>	
<b>Running Balance (Revenue - Expenditure)</b>	<b>(440,000)</b>	<b>24,540,000</b>	<b>14,550,000</b>	<b>19,840,000</b>	<b>15,930,000</b>	<b>24,840,000</b>	<b>70,000</b>	<b>7,540,000</b>	<b>(100,000)</b>	<b>(440,000)</b>	

ELEMENTARY SCHOOL DISTRICT 8 YEAR PROGRAM MAP: SCENARIO B2

Test Scenario: 30 March 2016

*This test scenario reflects input and priorities from the school community.*

Revenue		2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024
Totals	1	2	3	4	5	6	7	8	9	
<b>Total Revenue</b>	<b>121,395,000</b>	<b>25,000,000</b>	<b>1,570,000</b>	<b>28,600,000</b>	<b>2,000,000</b>	<b>29,000,000</b>	<b>2,000,000</b>	<b>31,725,000</b>	<b>1,500,000</b>	<b>-</b>
<b>Expenditures</b>										
Program and Schools	Totals	1	2	3	4	5	6	7	8	9
Program Reserve	2,000,000	2,000,000								
Program & Constr Mgmt	8,550,000	360,000	1,180,000	1,150,000	1,090,000	1,100,000	1,130,000	1,140,000	1,170,000	230,000
Bahia Vista	150,000	-	150,000	-	-	-	-	-	-	-
<i>Lunch / Shade Structure</i>			<i>Lunch / Shade Structure</i>							
Coleman	-	-	-	-	-	-	-	-	-	-
Glenwood	3,650,000	-	-	3,650,000	-	-	-	-	-	-
<i>Multi Purpose Room, Modular</i>				<i>Multi Purpose Room, Modular</i>						
Laurel Dell	13,910,000	-	-	13,910,000	-	-	-	-	-	-
<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>				<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>						
San Pedro	13,160,000	-	-	13,160,000	-	-	-	-	-	-
<i>New Classroom &amp; Admin Building, Modular</i>				<i>New Classroom &amp; Admin Building, Modular</i>						
Short	5,950,000	-	-	-	-	5,950,000	-	-	-	-
<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>						<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>				
Sun Valley	-	-	-	-	-	-	-	-	-	-
Davidson	30,190,000	-	510,000	12,920,000	-	16,760,000	-	-	-	-
<i>Air Conditioning at Admin Building</i>			<i>Air Conditioning at Admin Building</i>							
<i>New 2 Story STEAM Classroom Building, Modular</i>				<i>New 2 Story STEAM Classroom Building, Modular</i>						
<i>New MPR/Music Building, Modular</i>						<i>New MPR/Music Building, Modular</i>				
<i>Gym Locker and PE Classroom Expansion</i>						<i>Gym Locker and PE Classroom Expansion</i>				
Venetia Valley	43,800,000	-	-	5,500,000	-	2,380,000	-	35,920,000	-	-
<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>						<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>				
<i>6 - 8 STEAM Building Expansion, Modular</i>				<i>6 - 8 STEAM Building Expansion, Modular</i>						
<i>Replacement Classroom Building K5, Modular</i>								<i>Replacement Classroom Building K5, Modular</i>		
<i>New Gym Building, Modular</i>								<i>New Gym Building, Modular</i>		
<i>Parking &amp; Drop-off</i>				<i>Parking &amp; Drop-off</i>						
<i>This test scenario reflects Input and priorities from the school community.</i>										
<b>Total Expenditures</b>	<b>121,360,000</b>	<b>2,360,000</b>	<b>1,840,000</b>	<b>50,290,000</b>	<b>1,090,000</b>	<b>26,190,000</b>	<b>1,130,000</b>	<b>37,060,000</b>	<b>1,170,000</b>	<b>230,000</b>
<b>Running Balance</b> (Revenue - Expenditure)	<b>35,000</b>	<b>22,640,000</b>	<b>22,370,000</b>	<b>680,000</b>	<b>1,590,000</b>	<b>4,400,000</b>	<b>5,270,000</b>	<b>(65,000)</b>	<b>265,000</b>	<b>35,000</b>

*This test scenario reflects input and priorities from the school community.*

***Routine Summer Maintenance and Operations Work Continues Every Year***

	2022 - 2023	2023 - 2024
	8	9
Total Revenue	1,500,000	-
	8	9

Revenue

Total Revenue

Expenditures

Program and Schools

Program Reserve	2,000,000	2,000,000								
Program & Constr Mgmt	8,550,000	360,000	1,180,000	1,150,000	1,090,000	1,100,000	1,130,000	1,140,000	1,170,000	230,000
Bahia Vista	150,000		150,000	-	-	-	-	-	-	
<i>Lunch / Shade Structure</i>			<i>Lunch / Shade Structure</i>							
Coleman	-	-	-	-	-	-	-	-	-	-
Glenwood	3,650,000	-	-	3,650,000	-	-	-	-	-	-
<i>Multi Purpose Room, Modular</i>				<i>Multi Purpose Room, Modular</i>						
Laurel Dell	13,910,000	-	-	13,910,000	-	-	-	-	-	-
<i>Campus Replacement and Expansion 1-5, Modular (Kinder portables)</i>				<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>						
San Pedro	13,160,000	-	-	13,160,000	-	-	-	-	-	-
<i>New Classroom &amp; Admin Building, Modular</i>				<i>New Classroom &amp; Admin Building, Modular</i>						
Short	5,950,000	-	-	-	-	5,950,000	-	-	-	-
<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>						<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>				
Sun Valley	-	-	-	-	-	-	-	-	-	-
Davidson	30,190,000	-	510,000	12,920,000	-	16,760,000	-	-	-	-
<i>Air Conditioning at Admin Building</i>			<i>Air Conditioning at Admin Building</i>							
<i>New 2 Story STEAM Classroom Building, Modular</i>				<i>New 2 Story STEAM Classroom Building, Modular</i>						
<i>New MPR/Music Building, Modular</i>						<i>New MPR/Music Building, Modular</i>				
<i>Gym Locker and PE Classroom Expansion</i>						<i>Gym Locker and PE Classroom Expansion</i>				
Venetia Valley	43,800,000	-	-	5,500,000	-	2,380,000	-	35,920,000	-	-
<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>						<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>				
<i>6 - 8 STEAM Building Expansion, Modular</i>				<i>6 - 8 STEAM Building Expansion, Modular</i>						
<i>Replacement Classroom Building K5, Modular</i>								<i>Replacement Classroom Building K5, Modular</i>		
<i>New Gym Building, Modular</i>								<i>New Gym Building, Modular</i>		
<i>Parking &amp; Drop-off</i>				<i>Parking &amp; Drop-off</i>						
<b>Total Expenditures</b>	<b>121,360,000</b>	<b>2,360,000</b>	<b>1,840,000</b>	<b>50,290,000</b>	<b>1,090,000</b>	<b>26,190,000</b>	<b>1,130,000</b>	<b>37,060,000</b>	<b>1,170,000</b>	<b>230,000</b>

*This test scenario reflects input and priorities from the school community.*

Running Balance

(Revenue - Expenditure)	35,000	22,640,000	22,370,000	680,000	1,590,000	4,400,000	5,270,000	(65,000)	265,000	35,000
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**SAN RAFAEL CITY SCHOOLS**

**ELEMENTARY SCHOOL DISTRICT 8 YEAR PROGRAM MAP: SCENARIO B3**

Test Scenario: 30 March 2016

*This test scenario reflects input and priorities from the school community.*

Revenue		2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	2022 - 2023	2023 - 2024
Totals	1	2	3	4	5	6	7	8	9	
<b>Total Revenue</b>	<b>121,395,000</b>	<b>25,000,000</b>	<b>1,570,000</b>	<b>28,600,000</b>	<b>2,000,000</b>	<b>29,000,000</b>	<b>2,000,000</b>	<b>31,725,000</b>	<b>1,500,000</b>	<b>-</b>
Expenditures		1	2	3	4	5	6	7	8	9
Program and Schools	Totals	1	2	3	4	5	6	7	8	9
Program Reserve	2,000,000	2,000,000								
Program & Constr Mgmt	8,550,000	360,000	1,180,000	1,150,000	1,090,000	1,100,000	1,130,000	1,140,000	1,170,000	230,000
Bahia Vista	150,000	-	150,000	-	-	-	-	-	-	-
<i>Lunch / Shade Structure</i>		<i>Lunch / Shade Structure</i>								
Coleman	-	-	-	-	-	-	-	-	-	-
Glenwood	3,650,000	-	-	3,650,000	-	-	-	-	-	-
<i>Multi Purpose Room, Modular</i>		<i>Multi Purpose Room, Modular</i>								
Laurel Dell	13,910,000	-	-	13,910,000	-	-	-	-	-	-
<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>		<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>								
San Pedro	13,160,000	-	-	13,160,000	-	-	-	-	-	-
<i>New Classroom &amp; Admin Building, Modular</i>		<i>New Classroom &amp; Admin Building, Modular</i>								
Short	5,950,000	-	-	-	-	5,950,000	-	-	-	-
<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>		<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>								
Sun Valley	-	-	-	-	-	-	-	-	-	-
Davidson	30,980,000	-	510,000	12,920,000	-	3,680,000	-	13,870,000	-	-
<i>Air Conditioning at Admin Building</i>		<i>Air Conditioning at Admin Building</i>								
<i>New 2 Story STEAM Classroom Building, Modular</i>		<i>New 2 Story STEAM Classroom Building, Modular</i>								
<i>New MPR/Music Building, Modular</i>		<i>New MPR/Music Building, Modular</i>								
<i>Gym Locker and PE Classroom Expansion</i>		<i>Gym Locker and PE Classroom Expansion</i>								
Venetia Valley	43,180,000	-	-	5,500,000	-	12,640,000	-	25,040,000	-	-
<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>		<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>								
<i>6 - 8 STEAM Building Expansion, Modular</i>		<i>6 - 8 STEAM Building Expansion, Modular</i>								
<i>Replacement Classroom Building K5, Modular</i>		<i>Replacement Classroom Building K5, Modular</i>								
<i>New Gym Building, Modular</i>		<i>New Gym Building, Modular</i>								
<i>Parking &amp; Drop-off</i>		<i>Parking &amp; Drop-off</i>								
<i>This test scenario reflects input and priorities from the school community.</i>										
<b>Total Expenditures</b>	<b>121,530,000</b>	<b>2,360,000</b>	<b>1,840,000</b>	<b>50,290,000</b>	<b>1,090,000</b>	<b>23,370,000</b>	<b>1,130,000</b>	<b>40,050,000</b>	<b>1,170,000</b>	<b>230,000</b>
<b>Running Balance</b> (Revenue - Expenditure)	<b>(135,000)</b>	<b>22,640,000</b>	<b>22,370,000</b>	<b>680,000</b>	<b>1,590,000</b>	<b>7,220,000</b>	<b>8,090,000</b>	<b>(235,000)</b>	<b>95,000</b>	<b>(135,000)</b>

*This test scenario reflects input and priorities from the school community.*

Revenue

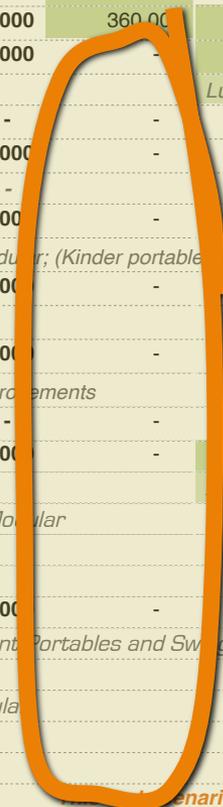
Total Revenue

Expenditures

Program and Schools

										8	9
<b>Program Reserve</b>	<b>2,000,000</b>	<b>2,000,000</b>									
<b>Program &amp; Constr Mgmt</b>	<b>8,550,000</b>	<b>360,000</b>	<b>1,180,000</b>	<b>1,150,000</b>	<b>1,090,000</b>	<b>1,100,000</b>	<b>1,130,000</b>	<b>1,140,000</b>	<b>1,170,000</b>		<b>230,000</b>
<b>Bahia Vista</b>	<b>150,000</b>		<b>150,000</b>								
<i>Lunch / Shade Structure</i>			<i>Lunch / Shade Structure</i>								
<b>Coleman</b>											
<b>Glenwood</b>	<b>3,650,000</b>			<b>3,650,000</b>							
<i>Multi Purpose Room, Modular</i>				<i>Multi Purpose Room, Modular</i>							
<b>Laurel Dell</b>	<b>13,910,000</b>			<b>13,910,000</b>							
<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>				<i>Campus Replacement and Expansion 1-5, Modular; (Kinder portables)</i>							
<b>San Pedro</b>	<b>13,160,000</b>			<b>13,160,000</b>							
<i>New Classroom &amp; Admin Building, Modular</i>				<i>New Classroom &amp; Admin Building, Modular</i>							
<b>Short</b>	<b>5,950,000</b>					<b>5,950,000</b>					
<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>						<i>4 Classrooms, MPR, Library Modular, Site Improvements</i>					
<b>Sun Valley</b>											
<b>Davidson</b>	<b>30,980,000</b>		<b>510,000</b>	<b>12,920,000</b>		<b>3,680,000</b>		<b>13,870,000</b>			
<i>Air Conditioning at Admin Building</i>			<i>Air Conditioning at Admin Building</i>								
<i>New 2 Story STEAM Classroom Building, Modular</i>				<i>New 2 Story STEAM Classroom Building, Modular</i>							
<i>New MPR/Music Building, Modular</i>						<i>New MPR/Music Building, Modular</i>					
<i>Gym Locker and PE Classroom Expansion</i>								<i>Gym Locker and PE Classroom Expansion</i>			
<b>Venetia Valley</b>	<b>43,180,000</b>			<b>5,500,000</b>		<b>12,640,000</b>		<b>25,040,000</b>			
<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>						<i>Demo Kinder, 50s Wing, Install Replacement Portables and Swing Space</i>					
<i>6 - 8 STEAM Building Expansion, Modular</i>				<i>6 - 8 STEAM Building Expansion, Modular</i>							
<i>Replacement Classroom Building K5, Modular</i>								<i>Replacement Classroom Building K5, Modular</i>			
<i>New Gym Building, Modular</i>						<i>New Gym Building, Modular</i>					
<i>Parking &amp; Drop-off</i>				<i>Parking &amp; Drop-off</i>							
<b>Total Expenditures</b>	<b>121,530,000</b>	<b>2,360,000</b>	<b>1,840,000</b>	<b>50,290,000</b>	<b>1,090,000</b>	<b>23,370,000</b>	<b>1,130,000</b>	<b>40,050,000</b>	<b>1,170,000</b>		<b>230,000</b>
<b>Running Balance</b> (Revenue - Expenditure)	<b>(135,000)</b>	<b>22,640,000</b>	<b>22,370,000</b>	<b>680,000</b>	<b>1,590,000</b>	<b>7,220,000</b>	<b>8,090,000</b>	<b>(235,000)</b>	<b>95,000</b>		<b>(135,000)</b>

**Routine Summer Maintenance and Operations Work Continues Every Year**



*Scenario reflects input and priorities from the school community.*

# Themes of Scenarios

## Both High School District and Elementary School District

- Accomplished in eight years
- Optimizes cash flow
- Built in conservative budget – accounted for contingencies, soft costs and escalation
- Swing space and sequencing taken into account

## High School District

- A good idea of what expectations can be at high schools
- Establishes budget by school

## Elementary School District

- Year 2 focused on site design and input
- Front loaded year 3 to be first major year of construction
- Accounts for flexibility with enrollment projections
- Brings more parity by addressing specific issues at sites
- State funding eligibility taking into account

### **REMEMBER...**

#### **ESD Priorities:**

1. STEAM
2. Reduce overcrowding
3. Multi-purpose space
4. Athletic facilities
5. Parity
6. College and career readiness
7. Library Media Centers

#### **HSD Priorities:**

1. STEAM
2. College and career readiness
3. Reduce overcrowding
4. Athletic facilities
5. Library/media centers
6. Campus landscaping
7. Program improvements

#### **These are 'givens':**

- Swing space
- Energy efficiency
- Environmental studies
- Right sized capacity
- Safety and security
- Seismic codes
- Accessibility & ADA
- Technology infrastructure
- Infrastructure updates
- HVAC updates
- Hazardous materials
- Construction staging
- Bid packaging
- Trade phasing

## For Group Discussion

- Break into small groups, with various schools and grade levels represented
- Beginning with the High School District program map, review and discuss the plan and answer the following:

***Recommendation:***

*Are you ready to recommend this program map move forward to the Board for consideration?*

*Yes, because:*

*No, because:*

- Repeat with Elementary School District program map
- Be prepared to share out as a group

## Next Steps

Step 1: School community consensus on program maps

Step 2: Recommend program maps for HSD and ESD brought forward for consideration by the Board of Education

Step 3: Board considers approving program maps

***Board of Education Meeting***

*Monday, April 18, 6:00 pm*

*District Office Board Room*

- Board also considers approving moving forward with first three years of program maps
- Program maps reviewed and reevaluated every few years

Step 4: Site Project Work

Lifting student achievement.

**EVERY STUDENT,  
EVERY DAY.**

*Every one of us.*

